Issued under P.A.				as amended.			
Local Unit of Government Type				Local Unit Name		County	
☐County	□City	□Twp	□Village	⊠Other	Strike Team I	nvestigative Narcotics Group	
Fiscal Year End			Opinion Date			Date Audit Report Submitted to State	
9/30/07			1/14/08			4/28/08	
We affirm that:							
We are certified	We are certified public accountants licensed to practice in Michigan.						
We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Management Letter (report of comments and recommendations).							

Ne a	are ce	ertifie	d public accountants licensed to practice in Michigan.
			rm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Letter (report of comments and recommendations).
	YES	9	Check each applicable box below. (See instructions for further detail.)
1.	×		All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.
2.	×		There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures.
3.	×		The local unit is in compliance with the Uniform Chart of Accounts issued by the Department of Treasury.
4.	×		The local unit has adopted a budget for all required funds.
5.	×		A public hearing on the budget was held in accordance with State statute.
6.	×		The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or other guidance as issued by the Local Audit and Finance Division.
7.	×		The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit.
8.	×		The local unit only holds deposits/investments that comply with statutory requirements.
9.	×		The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the <i>Bulletin for Audits of Local Units of Government in Michigan</i> , as revised (see Appendix H of Bulletin).
10.	×		There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover.
11.	×		The local unit is free of repeated comments from previous years.
12.	×		The audit opinion is UNQUALIFIED.
13.	×		The local unit has complied with GASB 34 or GASB 34 as modified by MCGAA Statement #7 and other generally accepted accounting principles (GAAP).
14.	X		The board or council approves all invoices prior to payment as required by charter or statute.
15.	×		To our knowledge, bank reconciliations that were reviewed were performed timely.
If a	local	unit	of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not

included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.

I, the undersigned, certify that this statement is complete and accurate in all respects.

We have enclosed the following:	Enclosed	Not Required (enter a brief just	stification)	
Financial Statements	\boxtimes			
The letter of Comments and Recommendations	X			
Other (Describe)				
Certified Public Accountant (Firm Name)	•	Telephone Number		
James M. Anderson, P.C.		(989) 563-24	50	
Street Address		City	State	Zip
P.O. Box 255		Roscommon	MI	48653
Authorizing CPA Sign: c=US, o=James M. Ai	nderson, P. Prin	ted Name	License	Number
Date: 2008.04.28 20:2	7.40 041001	mes M. Anderson, CPA	1101	017419

S.T.I.N.G. ANNUAL FINANCIAL REPORT YEAR ENDED SEPTEMBER 30, 2007

S.T.I.N.G.

TABLE OF CONTENTS

<u>Pag</u>	<u>je</u>
Independent Auditor's Report	-2
Management's Discussion and Analysis	-7
Basic Financial Statements:	
Government-Wide Financial Statements:	
Statement of Net Assets	8
Statement of Activities	9
Fund Financial Statements	
<u>Governmental Funds</u>	
Balance Sheet	10
Reconciliation of the Balance Sheet Fund Balance to the Statement of Net Assets	11
Statement of Revenues, Expenditures and Changes in Fund Balance	12
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities	13
<u>Fiduciary Fund</u>	
Statement of Fiduciary Fund Net Assets	14
Statement of Changes in Fiduciary Fund Net Assets	15
Notes to Financial Statements	20
Required Supplemental Information:	
Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - General Fund	21



James M. Anderson, P.C.

CERTIFIED PUBLIC ACCOUNTANT

P.O. Box 255 • Roscommon, MI 48653 Phone: (989) 563-2450 • Fax: (989) 563-3471 • E-mail: jma@m33access.com

INDEPENDENT AUDITOR'S REPORT

January 14, 2008

Executive Board of S.T.I.N.G. 496 E. Houghton Ave. West Branch, MI 48661

I have audited the accompanying financial statements of the governmental activities and major fund of S.T.I.N.G. as of and for the year ended September 30, 2007 which collectively comprise S.T.I.N.G.'s basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the S.T.I.N.G.'s management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the financial statements referred to in the first paragraph above present fairly, in all material respects, the financial position of the governmental activities and major fund of S.T.I.N.G. as of September 30, 2007 and the respective changes in financial position and cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

MEMBER MACPA and AICPA

Page 2 Executive Board of S.T.I.N.G. January 14, 2008

The management's discussion and analysis and budgetary comparison information on pages 3 to 7 are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. I have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, I did not audit the information and express no opinion on it.

My audit was made for the purpose of forming an opinion on the financial statements that collectively comprise S.T.I.N.G.'s basic financial statements. The supplemental statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements of S.T.I.N.G. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in my opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

JAMES M. ANDERSON, P.C.

CERTIFIED PUBLIC ACCOUNTANT

S.T.I.N.G. MANAGEMENT'S DISCUSSION & ANALYSIS SEPTEMBER 30, 2007

Using this Annual Report

Our discussion and analysis of S.T.I.N.G.'s financial performance provides an overview of the Unit's financial activities for the fiscal year ended September 30, 2007. This annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Revenue, Expenses, and Changes in Net Assets provide information about the activities of the Unit and present a longer-term view of the Unit's finances.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to S.T.I.N.G.'s basic financial statements. These statements are comprised of three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Reporting S.T.I.N.G. as a Whole

Government-Wide Statements

The government-wide financial statements are designed to provide readers with a broad overview of S.T.I.N.G.'s finances, in a manner similar to a private-sector business.

The *Statement of Net Assets* presents information on all of S.T.I.N.G.'s assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of S.T.I.N.G. is improving or deteriorating.

The *Statement of Activities* presents information showing how S.T.I.N.G.'s net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Fund Financial Statements. A fund is a grouping of related accounts and is used to maintain control over resources that have been segregated for specific activities or objectives. S.T.I.N.G., like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. S.T.I.N.G. maintains one governmental fund and one fiduciary fund.

Governmental Fund. All of the Unit's basic services are reported in the governmental fund, which focus on how money flows into and out of this fund and the balance left at year-end that is available for spending. This fund is reported using the modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statement provides a detailed short-term view of S.T.I.N.G.'s general governmental operations and the basic services it provides.

S.T.I.N.G. MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) SEPTEMBER 30, 2007

Fiduciary Fund. The Fiduciary fund is used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Unit's own programs. S.T.I.N.G. uses a fiduciary fund to account for non-adjudicated funds held.

Notes to the Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The statements mentioned above, report the Unit's net assets and how they have changed. The reader can think of the Unit's net assets (the difference between assets and liabilities) as one way to measure the Unit's financial health or financial position. Over time, increases or decreases in the Unit's net assets are one indicator of whether its financial health is improving or deteriorating, respectively.

Financial Analysis of S.T.I.N.G. as a Whole

S.T.I.N.G.'s net assets increased approximately 162%, or \$10,837, from (\$6,709) to (\$4,128) for the year ended September 30, 2007. The net assets and change in net assets are summarized below.

Net Assets

The overall financial position improved in 2007. The unrestricted net assets increased by \$10,837. The primary reason for the improvement was the slight increase of \$3,563 in revenues in 2007 compared to a moderate increase in expenses of \$5,069.

The net assets as of the year ended September 30, 2007, are as follows:

	2007	2006	Variance	%
Current and Other Assets	\$ 47 , 031	\$ 37 , 731	\$ 9,300	24.65
Total Assets	47,031	<u>37,731</u>	9,300	24.65
Current Liabilities	42,903	44,440	(1,537)	(3.46)
Total Liabilities	42,903	44,440	(1,537)	(3.46)
Net Assets Unrestricted	4,128	(6,709)	<u>10,837</u>	161.53
Total Net Assets	<u>\$ 4,128</u>	<u>\$ (6,709</u>)	<u>\$ 10,837</u>	<u>161.53</u>

S.T.I.N.G. MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) SEPTEMBER 30, 2007

<u>Changes in Net Assets</u>				
General Revenues: Forfeitures and restitution County and local contributions Interest and other	2007 \$ 35,405 128,926 109	2006 \$ 32,202 128,618 57	Variance \$ 3,203 308 52	9.95 0.24 91.23
Total Revenue	164,440	160,877	3,563	2.22
Operating Expense Wages and fringes Grant matching Investigative expenditures Other	8,081 98,149 14,170 33,203	7,344 94,027 15,182 31,981	737 4,122 (1,012) 1,222	10.04 4.38 (6.67) 3.82
Total Operating Expense	153,603	148,534	5,069	3.41
Income (Loss)	10,837	12,343	(1,506)	(12.20)
Beginning Net Assets	(6,709)	<u>(19,052</u>)	12,343	64.79
Ending Net Assets	<u>\$4,128</u>	<u>\$ (6,709</u>)	<u>\$ 10,837</u>	161.53

Capital Asset and Debt Administration

At September 30, 2007, S.T.I.N.G. had \$4,800 invested in capital assets before depreciation as follows:

	2007	2006	Total Percentage Change <u>2006-2007</u>
Capital Assets Not Being Depreciated - Land	\$ -0-	\$ -0-	0.00
Subtotal			0.00
Capital Assets Being Depreciated Equipment	4,800	4,800	0.00
Subtotal	4,800	4,800	0.00
Total Capital Assets	4,800	4,800	0.00
Total Accumulated Depreciation	4,800	4,800	0.00
Total Net Capital Assets	<u>\$ -0-</u>	\$ -0-	0.00

Please refer to the notes of the financial statements for more detailed information.

S.T.I.N.G. MANAGEMENT'S DISCUSSION & ANALYSIS (CONTINUED) SEPTEMBER 30, 2007

Using this Annual Report

This annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Team as a whole. The supplemental financial statements tell how these services were accomplished and compared to the budget.

Synopsis

The Strike Team Investigative Narcotics Group (S.T.I.N.G.) Is a multi-jurisdictional law enforcement task force. The team has police officers assigned from the Michigan State Police, Oscoda Township Police Department, Roscommon County Sheriff's Office and the Crawford County Sheriff's Office. Financial support comes from governmental entities that contribute cash, federal grants, court fees and money generated via the Narcotics Forfeiture Act.

<u>Financial History</u>

S.T.I.N.G. currently has financial assets of approximately \$40,000 with approximately \$100,000 of pledged contributions for fiscal 2007/08 yet received. During the time period of 2001-2004 average revenues (\$125,989) versus expenditures (\$165,446) averaged a net loss of \$39,457 per year. During fiscal 2006/07 net revenue was approximately \$165,000 versus expenditures of approximately \$150,000, or a net gain of approximately \$15,000. This reverses the trend from prior years and it appears that S.T.I.N.G. will have a small surplus fund balance to start FY 07/08.

Economic Factors/Budget Forecast

We continued to recruit local townships/cities in Iosco County to financially support S.T.I.N.G. These additions to our financial support base have increased S.T.I.N.G. assured revenues to approximately \$140,000 for FY 2007/08. This represents over 90% of the operational budget, an increase from 70% during fiscal year 2005/06. It greatly reduces the reliance on forfeitures to ensure funding for S.T.I.N.G. operations.

Historically the JAG program (formally BYRNE) funds 50% of all personnel costs for S.T.I.N.G. officers. For fiscal 2007/08 the total national grant funds available remain at 415.5 million dollars, the same reduced amount set in 2004/05. Although grant funding for FY 2007/08 remains the same as FY 2006/07, the outlook for upcoming years is guarded, with possibly more cuts. The possible solutions include the shifting of the grant match payment responsibility from S.T.I.N.G. to individual agencies, layoffs of officers to reduce the amount of grant match S.T.I.N.G. pays or increasing the per-capita rate to compensate. The S.T.I.N.G. Executive Board is kept informed of the continuing financial challenges we face.

S.T.I.N.G. MANAGEMENT'S DISCUSSION & ANALYSIS (CONTINUED) SEPTEMBER 30, 2007

Contacting the Unit's Management

This financial report is intended to provide our citizens with a general overview of S.T.I.N.G.'s finances and to show the Unit's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the Unit's office.

D/Lt. Jeff Keister, Unit Commander Strike Team Investigative Narcotics Group

S.T.I.N.G. STATEMENT OF NET ASSETS SEPTEMBER 30, 2007

ASSETS	
Cash and equivalents	\$ 47 , 031
Total Assets	47,031
LIABILITIES	
Liabilities Accounts payable Due to other governments	5,433 37,470
Total Liabilities	42,903
NET ASSETS	
Unrestricted	4,128
Net Assets	<u>\$ 4,128</u>

S.T.I.N.G. STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2007

Program Expenses Clerical wages and payroll taxes Office supplies	\$	8,081 1,105
Grant matching Travel & lodging		98,149 248
Telephone & communications		6,884
Equipment lease		882
Contract services Evidence and informants		1,650
Forfeiture costs		14,170 1,324
Repairs and maintenance		480
Miscellaneous expenses		691
Vehicle lease & storage		10,083
Insurance		856
Building		9,000
Total Program Expenses		153,603
General Revenues		
Forfeitures and restitution		35,405
County and local contributions		128,926
Interest and other income		109
Total General Revenues		164,440
Change in Net Assets		10,837
Net Assets, beginning of year		(6 , 709)
Net Assets, end of year	<u>\$</u>	4,128

S.T.I.N.G. BALANCE SHEET SEPTEMBER 30, 2007

ASSETS

Cash on hand Cash in the bank	\$ 7,500 39,531
TOTAL ASSETS	<u>\$ 47,031</u>
LIABILITIES AND FUND EQUITY	
Liabilities:	
Accounts payable Due to other governmental units	\$ 5,433 37,470
TOTAL LIABILITIES	42,903
Fund Equity:	
Fund balance	4,128
TOTAL FUND EQUITY	4,128
TOTAL LIABILITIES AND FUND EQUITY	<u>\$ 47,031</u>

S.T.I.N.G. RECONCILIATION OF THE BALANCE SHEET FUND BALANCE TO THE STATEMENT OF NET ASSETS FOR THE YEAR ENDED SEPTEMBER 30, 2007

Total governmental fund balance \$ 4,128

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Net assets of governmental activities \$ 4,128

S.T.I.N.G.
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED SEPTEMBER 30, 2007

REVENUES

Forfeitures and restitution County and local contributions Interest and other income	\$	35,405 128,926 109
Total Revenues		164,440
EXPENDITURES		
Clerical wages and payroll taxes Office supplies Grant matching Travel & lodging Telephone & communications Equipment lease Contract services Forfeiture costs Evidence and informants Repairs and maintenance Miscellaneous expenses Vehicle lease & storage Insurance Building rent		8,081 1,105 98,149 248 6,884 882 1,650 1,324 14,170 480 691 10,083 856 9,000
Total Expenditures		153,603
EXCESS OF REVENUE OVER (UNDER) EXPENDITURES		10,837
FUND BALANCE, beginning of year		(6,709)
FUND BALANCE, end of year	<u>\$</u>	4,128

S.T.I.N.G.

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2007

Net Change in fund balance - total governmental funds

\$ 10,837

Amounts reported for governmental activities in the statement are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. Equipment retirement is recorded as an expenditure credit in governmental funds, but not recorded as an expense in the statement of activities.

-0-

Change in net assets of governmental activities.

\$ 10,837

S.T.I.N.G. STATEMENT OF FIDUCIARY FUND NET ASSETS NON-ADJUDICATED FIDUCIARY FUND SEPTEMBER 30, 2007

ASSETS

Cash	\$ 532
Total Assets	 532
LIABILITIES	
Seized assets pending judgement	 532
Total Liabilities	 532
NET ASSETS	
Net Assets Held in Trust for Other Governments	\$ -0-

S.T.I.N.G. STATEMENT OF CHANGES IN FIDUCIARY FUND NET ASSETS NON-ADJUDICATED FIDUCIARY FUND SEPTEMBER 30, 2007

ADDITIONS

Seizures	\$ 943
Total Additions	 943
DEDUCTIONS	
Payments to S.T.I.N.G.	 943
Total Deductions	943
Change in Net Assets	-0-
Net Assets Held in Trust for Other Governments - October 1	-0-
Net Assets Held in Trust for Other Governments - September 30	\$ -0-

S.T.I.N.G. NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2007

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of S.T.I.N.G. conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The following is a summary of the significant policies:

DEFINING THE REPORTING ENTITY

S.T.I.N.G. (Strike Team Investigative Narcotics Group) is operated under an interagency agreement which includes Crawford, Ogemaw, Oscoda, Iosco, and Roscommon Counties and the Michigan State Police. The purpose of this alliance is to establish a cooperative force combining their investigative services, manpower and/or resources for enforcement of Michigan controlled substances laws and related criminal activity. The criteria established for determining the reporting entity include overnight responsibility, scope of public service, and financing relationships. Only the activities of S.T.I.N.G. are included in these financial statements.

Government-Wide Financial Statements - The reporting model includes financial statements prepared using full accrual accounting for all S.T.I.N.G.'s activities. This approach includes not just current assets and liabilities, but also capital and other long-term assets as well as long-term liabilities. Accrual accounting also reports all of the revenues and costs of providing services each year, not just those received or paid in the current year or soon thereafter. Government-wide financial statements include the following:

Statement of Net Assets - The statement of net assets is designed to display the financial position of the Primary Government (governmental and business-type activities) and the total of its discretely presented component parts. S.T.I.N.G. reports capital assets in the government-wide statement of net assets and reports depreciation expense - the cost of "using up" capital assets-in the statement of activities. The net assets of S.T.I.N.G. are broken down into three categories: 1) invested in capital assets, net of related debt; 2) restricted; and 3) unrestricted.

Statement of Activities - The statement of activities reports expenses and revenues in a format that focuses on the cost of each of S.T.I.N.G.'s functions. The expense of individual functions is compared to the revenue generated directly by the function. Accordingly, S.T.I.N.G. has recorded capital assets and certain other long-term assets and liabilities in the statement of net assets and has reported all revenues and the cost of providing services under the accrual basis of accounting in the statement of activities.

DONATED SERVICES

Personnel for the operations of S.T.I.N.G. are provided by the law enforcement agencies whose officers are working with S.T.I.N.G. No expense or revenue has been recorded for these donated services in the books and records of S.T.I.N.G.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

BASIS OF PRESENTATION - GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements include the Statement of Net Assets and the Statement of Activities. These statements report financial information on the S.T.I.N.G. as a whole, excluding fiduciary activities for non-adjudicated funds.

The Statement of Net assets presents S.T.I.N.G.'s assets and liabilities with the difference being reported as either invested in capital assets, net of related debt or restricted net assets.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by general revenues. Direct expenses are those that are clearly identifiable with a specific function or segment.

BASIS OF PRESENTATION - FUND FINANCIAL STATEMENTS

Separate financial statements are provided for the operating fund (governmental fund) and the fiduciary fund. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

GENERAL FUND

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from forfeitures and restitution, interest on savings accounts and miscellaneous income.

FIDUCIARY FUNDS

These funds are used to account for assets held in trust or as an agent for others. Non-adjudicated activities are recorded in this category. Fiduciary activities are not reported in the government-wide financial statements, in accordance with GASB Statement No.34.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

MEASUREMENT FOCUS/BASIS OF ACCOUNTING - GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

MEASUREMENT FOCUS/BASIS OF ACCOUNTING — FUND FINANCIAL STATEMENTS

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities for the current period. For this purpose, the Unit considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

CAPITAL ASSETS AND DEPRECIATION

The S.T.I.N.G.'s property, plant, and equipment, with useful lives of more than one year are stated at historical cost and comprehensively reported in the government-wide financial statements. Donated assets are stated at fair value on the date donated. The Unit generally capitalizes assets with historical cost of normal maintenance more as purchase and construction outlays occur. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts and the resulting gain or loss is recorded in operations.

Estimated useful lives, in years, for depreciable assets are as follows:

Computers and peripherals	1-3 years
Office furniture	5-20 years
Vehicles	4-7 years
Buildings and improvements	25-40 years
Land improvements	10-20 years
Machinery and equipment	5-10 years

Land and construction in progress are not depreciated.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

DEPOSITS AND INVESTMENTS

The S.T.I.N.G.'s cash and cash equivalents are considered to be cash on hand, demand deposits and short term investments with original maturities of three months or less from date of acquisition.

State statutes authorize a governmental unit other than S.T.I.N.G. to invest in bonds and other direct and certain indirect obligations of the U.S. Treasury; certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank, savings and loan association, or credit union, which is a member of the Federal Deposit Insurance Corporation, Federal Savings and Loan Insurance Corporation, or National Credit Union Administration, respectively; in commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase. The governmental unit is also authorized to invest in U.S. Government or federal agency obligation repurchase agreements, bankers' acceptances of U.S. banks, and mutual funds composed of investments as outlined above.

NOTE B - CASH AND INVESTMENTS

S.T.I.N.G.'s adjudicated and unadjudicated checking accounts were maintained by the County of Roscommon for the fiscal year ending September 30, 2007. These bank accounts had a combined book balance of \$40,063 as of September 30, 2007. The combined bank balance as of September 30, 2007 was \$46,018. 100% of the bank balance was covered by FDIC insurance.

Deposits are categorized into these three categories of credit risk:

- 1. Insured or collateralized with securities held by the entity or by its agent in the entity's name.
- 2. Collateralized with securities held by the pledging financial institution's trust department or agent in the entity's name.
- 3. Uncollateralized

Insured (FDIC) Uninsured and Uncollateralized	Carrying <u>Amount</u> \$ 40,0630-	Bank <u>Balance</u> \$ 40,018	
Total Deposits Cash on hand	40,063 7,500	<u>\$ 46,018</u>	
Total Cash and Equivalents	<u>\$ 47,563</u>		

Michigan law prohibits the collateralization of public funds.

NOTE C - DUE TO OTHER UNITS OF GOVERNMENT

As of September 30, 2007 S.T.I.N.G. owed \$6,674 to Crawford County, \$5,558 to Roscommon County, \$5,256 to Oscoda Township, and \$19,982 contribution for the subsequent fiscal year received in advance from Crawford County, totaling \$37,470.

NOTE D - CAPITAL ASSETS

The following is a summary of changes in the Capital Assets:

	Balance <u>10/01/06</u>	_Additions_	<u>Deletions</u>	Balance <u>9/30/07</u>
Capital Assets Being Depreciated Equipment	: 4,800	-0-	-0-	4,800
Total	4,800			4,800
Less Accumulated Depreciation: Equipment	4,800			4,800
Total	4,800		-0-	4,800
Total Net Capital Assets	<u>\$ -0-</u>	\$ -0-	<u>\$ -0-</u>	<u>\$ -0-</u>

NOTE E - EXCESS OF EXPENDITURES OVER APPROPRIATIONS IN BUDGETARY FUNDS

During the year ended September 30, 2007 S.T.I.N.G. incurred expenditures in excess of the amounts appropriated in the General Fund as follows:

Fund	_B	udgeted	 <u>Actual</u>	V	<u>ariance</u>
General Fund:					
Clerical wages and payroll taxes	\$	7,800	\$ 8,081	\$	(281)
Contract Services		-0-	1,650		(1,650)
Forfeiture Costs		-0-	1,324		(1,324)
Evidence and Information		5,000	14,170		(9,170)
Repairs and Maintenance		-0-	691		(691)
Vehicle lease and storage		5,400	10,083		(4,683)
Insurance		-0-	856		(856)

NOTE F - OPERATING LEASE

S.T.I.N.G. enters into a lease agreement annually, prior to the beginning of the fiscal year. The current fiscal year rent expenditures amounted to \$9,000. The amount anticipated for the 07/08 fiscal year will be \$9,000.



S.T.I.N.G.
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2007

REVENUES	Original Budget	Amended Budget	<u>Actual</u>	Variance Favorable <u>(Unfavorable)</u>
Forfeitures and restitution County and local contributions Interest and other income	\$ 45,800 98,466 -0-	\$ 45,800 98,466 	\$ 35,405 128,926 109	\$ (10,395) 30,460 109
Total Revenues	144,266	144,266	164,440	20,174
EXPENDITURES				
Clerical wages and payroll taxes Office supplies Grant matching Travel & lodging Telephone & communications Equipment lease Contract services Forfeiture costs Evidence and informants Repairs and maintenance Miscellaneous expenses Vehicle lease & storage Insurance Building rent Officer training	7,800 3,000 98,466 3,600 9,600 1,500 -0- 5,000 -0- 5,400 -0- 9,000	7,800 3,000 98,466 3,600 9,600 1,500 -00- 5,000 -00- 5,400 -0- 9,000 900	8,081 1,105 98,149 248 6,884 882 1,650 1,324 14,170 480 691 10,083 856 9,000 -0-	(281) 1,895 317 3,352 2,716 618 (1,650) (1,324) (9,170) (480) (691) (4,683) (856) -0- 900
Total Expenditures	<u>144,266</u>	<u>144,266</u>	<u>153,603</u>	(9,337)
EXCESS OF REVENUE OVER (UNDER) EXPENDITURES	-0-	-0-	10,837	10,837
FUND BALANCE, beginning of year			<u>(6,709</u>)	(6,709)
FUND BALANCE, end of year	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ 4,128</u>	<u>\$ 4,128</u>



James M. Anderson, P.C.

CERTIFIED PUBLIC ACCOUNTANT

P.O. Box 255 • Roscommon, MI 48653 Phone: (989) 563-2450 • Fax: (989) 563-3471 • E-mail: jma@m33access.com

COMMUNICATION OF SIGNIFICANT DEFICIENCIES AND MATERIAL WEAKNESSES

January 14, 2008

Executive Board of S.T.I.N.G. 496 E. Houghton Ave. West Branch, MI 48661

In planning and performing my audit of the financial statements of the governmental activities and major fund of S.T.I.N.G. as of and for the year ended September 30, 2007, in accordance with auditing standards generally accepted in the United States of America, I considered S.T.I.N.G.'s internal control over financial reporting as a basis for designing my auditing procedures for the purpose of expressing my opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the governmental unit's internal control. Accordingly I do not express an opinion on the effectiveness of the governmental unit's internal control.

My consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, I identified certain deficiencies in internal control that I consider to be material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. I consider the following deficiencies to be significant deficiencies in internal control.

The relatively small number of people involved in the accounting functions of S.T.I.N.G. and the design of the accounting system as developed by the state make it difficult to adequately segregate duties. Segregation of accounting duties is a fundamental method of strengthening internal control. However, in deciding what internal control procedures should be implemented, S.T.I.N.G.'s Board must consider the costs of implementing them and weigh those costs against the benefits to be derived from their implementation.

Executive Board S.T.I.N.G.
January 14, 2008
Page 2

All Michigan governments are required to prepare financial statements in accordance with generally accepted accounting principals (GAAP). This is a responsibility of S.T.I.N.G.'s management. The preparation of financial statements in accordance with GAAP requires internal controls over both (1) recording, processing, and summarizing accounting data (i.e., maintaining internal books and records), and (2) reporting government-wide and fund financial statements, including the related footnotes (i.e., external financial reporting). As is the case with most small and medium-sized entities, S.T.I.N.G. has historically relied on its independent external auditor to assist in the preparation of the government-wide financial statements and footnotes as part of its external financial reporting process. Accordingly, S.T.I.N.G.'s ability to prepare financial statements in accordance with GAAP is based, in part, on its reliance on its external auditors, who cannot, by definition, be considered a part of the government's internal controls. This condition was caused by S.T.I.N.G.'s determination that it is more cost effective to outsource the preparation of its annual financial statements to the auditors than to incur the time and expense of obtaining the necessary training and expertise required for S.T.I.N.G. to perform this task internally.

A material weakness is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by S.T.I.N.G.'s internal control. I believe that the deficiencies described above are material weaknesses.

This communication is intended solely for the information and use of the Executive Board and others within the organization. This restriction is not intended to limit the distribution of the report, which is a matter of public record.

JAMES M. ANDERSON, P.C.

CERTIFIED PUBLIC ACCOUNTANT



James M. Anderson, P.C.

CERTIFIED PUBLIC ACCOUNTANT

P.O. Box 255 • Roscommon, MI 48653 Phone: (989) 563-2450 • Fax: (989) 563-3471 • E-mail: jma@m33access.com

January 14, 2008

Executive Board of S.T.I.N.G. 496 E. Houghton Ave West Branch, MI 48661

Dear Board Members:

I have audited the financial statements of the major fund and the aggregate remaining fund information of S.T.I.N.G. for the year ended September 30, 2007, and have issued my report thereon dated January 14, 2008. Professional standards require that I provide you with the following information related to my audit.

My Responsibility Under U.S. Generally Accepted Auditing Standards and Government Auditing Standards

As stated in my engagement letter dated January 13, 2008, my responsibility, as described by professional standards, is to plan and perform my audit to obtain reasonable, but not absolute, assurance about whether the financial statements are free of material misstatement and are fairly presented in accordance with U.S. generally accepted accounting standards. Because an audit is designed to provide reasonable, but not absolute assurance and because I did not perform a detailed examination of all transactions, there is a risk that material misstatements may exist and not be detected by me.

As part of my audit, I considered the internal control of S.T.I.N.G. Such considerations were solely for the purpose of determining my audit procedures and not to provide any assurance concerning such internal control.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, I performed tests of S.T.I.N.G.'s compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of my tests was not to provide an opinion on compliance with such provisions.

<u>Significant Accounting Policies</u>

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of my engagement letter, I will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by S.T.I.N.G. are described in Note A to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. I noted no transactions entered into by S.T.I.N.G. during the year that were both significant and unusual, and of which, under professional standards, I am required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

Executive Board S.T.I.N.G. January 14, 2008 Page 2

<u>Accounting Estimates</u>

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

<u>Audit Adjustments</u>

For purposes of this letter, professional standards define an audit adjustment as a proposed correction of the financial statements that, in my judgment, may not have been detected except through my auditing procedures. An audit adjustment may or may not indicate matters that could have a significant effect on S.T.I.N.G.'s financial reporting process (that is, cause future financial statements to be materially misstated). In my judgment, none of the adjustments I proposed, whether recorded or unrecorded by S.T.I.N.G., either individually or in the aggregate, indicate matters that could have a significant effect on S.T.I.N.G.'s financial reporting process.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to my satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditor's report. I am pleased to report that no such disagreements arose during the course of my audit.

Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves applications of an accounting principle to the governmental unit's financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, my professional standards require the consulting accountant to check with me to determine that the consultant has all the relevant facts. To my knowledge, there were no such consultations with other accountants.

<u>Issues Discussed Prior to Retention of Independent Auditors</u>

I generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as S.T.I.N.G.'s auditor. However, these discussions occurred in the normal course of my professional relationship and my responses were not a condition to my retention.

Executive Board S.T.I.N.G. January 14, 2008 Page 3

<u>Difficulties Encountered in Performing the Audit</u>

I encountered no significant difficulties in dealing with management in performing my audit.

This information is intended solely for the use of management, the Executive Board and the Michigan Department of Treasury and is not intended to be and should not be used by anyone other than these specified parties.

James M. Anderson, P.C.

Certified Public Accountant